

Annual Portfolio Overview

CEPF Investment in Madagascar and the Indian Ocean Islands Hotspot

July 1, 2019 - June 30, 2020

1. Introduction

The Madagascar and the Indian Ocean Islands Biodiversity Hotspot (MADIO Hotspot) comprises the island of Madagascar and neighboring islands and archipelagos in the western Indian Ocean, covering a total land area of 600,461 square kilometers. While the different islands of the hotspot share specific biogeographical features, they form a single unit characterized by a wide disparity in scale in terms of both land mass and human population. Madagascar, an island-continent, makes up about 95 percent of the hotspot's land area and is home to about 98 percent of the population, overwhelming the three island groups of Comoros, Seychelles, the Mascarene Islands (comprising La Réunion, Mauritius and Rodrigues) and other scattered islands in the Western Indian Ocean in those respects.

The hotspot has often been considered a priority among hotspots because of its extreme diversity (with about 15,000 plant species of which more than 12,000 are endemic) and because of the high-level taxonomic endemism, which demonstrates distinct evolutionary mechanisms related to the isolation of the hotspot. The area also gualifies as a hotspot due to a very high level of degraded natural ecosystems. While human well-being and economic development rely heavily on ecosystems, the environment of the hotspot is under immense threat. Humans have deeply disturbed ecosystems and biodiversity across the hotspot for centuries, but today enhanced anthropogenic pressures due to population growth and exacerbated by climate change seriously threaten the already degraded and often fragmented ecosystems. Deforestation and habitat loss continue at an alarming rate in Madagascar and the Comoros, mostly as a response to the need for farmland and energy for the growing local communities. Wild species are overexploited for local consumption or international markets: a situation that is especially a concern in regard to coastal resources, which provide a majority of the protein for the hotspot's people. In Madagascar, the mining industry, while in a position to provide economic benefits to the country, also threatens sites of high biodiversity value.

Focusing on 38 priority Key Biodiversity Areas (KBAs), selected from among the 369 identified in the hotspot, CEPF intends to enable a stronger voice, influence and action by civil society to tackle the immense environmental challenges of the hotspot. CEPF considers strengthening the conservation community at the local, national and regional level as an important element for safeguarding the natural wealth of the MADIO Hotspot.

This report aims to assess progress toward the goals set out in the ecosystem profile in 2015, at the beginning of the investment period, address gaps in the CEPF grant portfolio that were highlighted during the Mid-Term Assessment (December 2019), and set priorities for the remainder of the investment period (July 2020 – June 2022). It draws on experience, lessons learned and project reports generated by civil society organizations implementing CEPF grants.

CEPF is a joint initiative of l'Agence Française de Développement, Conservation International, the European Union, the Global Environment Facility, the Government of Japan and the World Bank. The investment in the Madagascar and the Indian Ocean Islands Hotspot benefitted from an additional contribution from the Leona M. and Harry B. Helmsley Charitable Trust.

2. Niche for CEPF Investment

2. 1 Overview

The CEPF niche for investment was formulated through an inclusive participatory process involving the national, sub-regional and expert consultations during the ecosystem profiling process, which took place in 2013-2014. The niche is also based on a geographical prioritization process to focus on a subset of KBAs and corridors commensurate with the available funding. This process involved the interplay of several criteria, namely biodiversity priority, past and current donor investment levels, protection status, significant threats and provision of ecosystem services.

The CEPF niche in the hotspot was defined to take advantage of CEPF's ability to provide variable levels of funding, in particular with its small-grants mechanism. In this context, the niche is intended to enable CEPF to support the emergence and strengthening of local organizations that could work toward the implementation of site-based conservation actions, maximizing the chances of local ownership, and work hand in hand with other economic sectors and government to support mainstreaming of biodiversity conservation in development policies and business practices. CEPF is also ideally positioned to support concrete regional collaborations among the civil society organizations of the hotspot, maximizing the wealth and diversity of experiences developed—so far in isolation—within the hotspot and using the heterogeneity of the regions to their benefit, fostering the emergence of a regional conservation community.

In terms of geographical focus, the consultations resulted in a plan to primarily focus on seven priority corridors or clusters in Madagascar, plus three other sites, totaling 38 priority KBAs in Madagascar, and 19, 9 and 12 priority KBAs for the Comoros, Mauritius and the Seychelles, respectively. Most of these sites focus on ecosystems that have extraordinary biodiversity but so far have been underfunded relative to other ecosystems: the wetlands and freshwater bodies, the dry forests, and coastal and near-shore marine areas.

The following four strategic directions and 10 investment priorities, set out in the ecosystem profile, guide CEPF's eight-year investment in the region:

| Strategic Directions | Investment Priorities |
|---|---|
| | 1.1 Support local communities to design and implement locally relevant conservation and sustainable management actions that respond to major threats at priority sites. 2.2 Support the development of economic models to improve both livelihoods and biodiversity conservation. 3.3 Build the technical, administrative and financial |
| 2. Enable civil society to mainstream biodiversity and conservation into policy-making and business practices. | capacity of local organizations and their partners. 2.1 Support local research institutions to improve basic knowledge of biodiversity of priority ecosystems. 2.2 Support civil society to disseminate biodiversity information and influence political and economic decision-makers in favor of biodiversity and conservation priorities. 2.3 Explore partnerships with private sector stakeholders to promote sustainable practices that deliver positive impacts for conservation. |
| 3. Strengthen civil society capacity at national and regional levels through training, exchanges and regional cooperation. | 3.1 Foster the emergence of a new generation of conservation professionals and organizations through small grants for technical and practical training. 3.2 Encourage exchanges and partnerships between civil society organizations to strengthen conservation knowledge, organizational capacity, management and fundraising skills. |
| 4. Provide strategic leadership and effective coordination of CEPF investment through a regional implementation team. | 4.1 Make operational and coordinate the allocation and monitoring process of the CEPF grants to ensure effective implementation of the strategy. 4.2 Foster the emergence of a conservation community beyond institutional and political boundaries to achieve conservation objectives. |

The implementation of the CEPF investment strategy started in February 2015, when the regional implementation team (RIT) was recruited. The overall budget available for the hotspot is US\$12,278,855, comprising an allocation from the CEPF global donors supplemented by additional funds from the Leona M. and Harry B. Helmsley Charitable Trust.

2.2 Coordinating CEPF Grant-Making

Fondation Tany Meva was recruited in 2015 as the RIT for the Madagascar and Indian Ocean Islands Hotspot, following a competitive selection process. Tany Meva is a Malagasy foundation created in 1996 with the objective to support civil society organizations in Madagascar to develop community-based management and sustainable use of natural resources. Since inception, Tany Meva has supported more than 2,000 projects for a total amount of more than US\$14.8 million, on issues covering reforestation, renewable energy, alternative livelihood activities, biodiversity conservation and environmental education.

During the fiscal year 2020 (July 1, 2019 to June 30, 2020), CEPF led two supervision missions of the RIT both in Antananarivo in December 2019, but at different dates. The first visit was led by the Grant Manager to supervise the financial operations of four select Grantees. The second visit's purpose was to conduct the Mid-Term Assessment. The mid-term assessment workshops were held respectively in Nosy Be Hell Ville, Madagascar, October 8-10, and in Antananarivo, Madagascar, December 3-5, 2019. The workshops were attended by more than 100 representatives of CEPF grantees, local government and CEPF's

donor partners. In FY20, the Secretariat conducted two financial supervision missions (July and December 2019) and one combined financial technical supervision visit (April 2019) in the Comoros and in Madagascar. Given the travel restrictions related to COVID-19, no missions could take place after mid-March.

The RIT has had a high turnover rate for much its existence, however the team has stabilized and seems to have found a cruising mode since the end of FY19 and early FY20. As a reminder, the initial RIT leader, Alain Randriamaherisoa, who was hired on February 1, 2017, left the organization on January 31, 2018. A new RIT leader (Ramanarivosoa Tolojanahary) was hired and resigned on April 30, 2018, and the team was in a leadership vacuum for most of the second half of FY18. At the beginning of FY19, in July 2018, Rija Ranaivoson started as the team leader of the RIT, bringing hope for much-needed stability within the RIT team, however, a year later, at the beginning of FY20, Monique Randriatsivery, a former Project Manager, succeeded him. She has proven to be a very capable and resourceful leader. Project managers have also had a high turnover rate for different reasons up to December 2019.

Tany Meva hired Claude Fanohiza, as its executive director in January 2018, which has given all of Tany Meva renewed motivation in the pursuit of its mission.

In April 2020 Olivier Tyack, the Consultant covering Mauritius and the Seychelles resigned for personal reasons. The Secretariat jointly with the RIT decided that given the few projects (and mostly large grants) that were still active in these islands, no other Consultant would be needed for the remainder of the investment period.

| Monique Randriatsivery (was promoted on September 1, 2019) | RIT Lead | Overall coordination of the RIT, preparation of calls for proposals, supervision of the Project Officers, piloting of the communication and outreach, supervision of monitoring and evaluation, coordination with partners |
|--|--|--|
| Anicet Josué Rakotoarisoa (Started on April 11, 2019) | Project Manager | Main contact and day-to-day management, projects in Madagascar's Western corridors, and support for Mauritius |
| Rivo Fanomezantsoa Andriatsimatahomanana (Started on September 3, 2019) | Project Manager | Main contact and day-to-day management, projects in Madagascar's Western corridors, and support for Mauritius |
| Rindra Nantenaina ANDRIAMAHEFASOA (Started on September 19, 2019) | Project Manager | Main contact and day-to-day management, projects in Madagascar Eastern corridor, Highlands cluster and other sites in Malagasy, as well as the Seychelles and Comoros |
| Herivola ANDRIAMPENOMANANA (was promoted on June 1, 2019) | Finance and Administration Officer | Day-to-day administrative support, organization of events, project database management and coordination of information |
| Patrick Raharinjatovoa (Started on July 1, 2014) | Chauffeur | Chauffeur, logistical support |

Composition of the CEPF Team, as of June 2020

| Mihary Randrianarivelo | Public Relations, | In charge of communication material development, |
|-----------------------------|-------------------|---|
| (Started on February 14, | Communication & | organization of PR events, preparation of newsletters, |
| 2019) | Fundraising | and fundraising efforts |
| | Officer (30%) | |
| Serge Raoelison | Internal Control | In charge of internal accounting and financial control, |
| | & Legal (5%- | as well as legal issues. |
| | 10%) | |
| Tahina Rakotoson | M&E Specialist | In charge of monitoring & evaluation of Tany Meva |
| (Started on April 10, 2018) | (10%) | projects |

2.3. Portfolio Status

The CEPF portfolio in the MADIO Hotspot has progressed well in terms of budget and portfolio development and has grown to be one of the largest CEPF portfolios. Overall, nine calls for proposals were issued, and no further call for proposals will be issued before the end of the current investment phase in September 2022. As of June 2020, 73% of the current investment period had elapsed, and 93% of funds for the period were committed.

The chart below shows how the numbers of and type of grant by country.



Although not surprising, it is interesting to note that the vast majority of Grants have been awarded in Madagascar, and this is even more so true for Small Grants. There are several factors that account for the imbalance between Madagascar and the other islands: the size and needs of Madagascar dwarf the other islands in terms of size and threats to its unique fauna and flora; the RIT is based in Madagascar and their expertise is on Madagascar; and Mauritius, Comoros and Seychelles as well as the regional dimension were new areas at the beginning of this Phase 2 investment period. The trend of a healthy balance between Grants made to local versus international organizations continues in the hotspot, as local organizations represent 68% of the total number of grants, and 56% of the budget of the grants is awarded to local organizations (see chart below).



In line with the first chart above, the bulk of funding (62% of project funding), has been awarded to Madagascar, with Mauritius and Comoros coming in as distant number 2. The Seychelles is the least funded island, as it is also by far the wealthiest, and therefore relies less on CEPF funding.



With the hindsight that mid-term review affords, if the Comoros and Mauritius-Seychelles consultants had been brought on board earlier than 2018 in the investment phase, perhaps this would have resulted in more interest and awards from these smaller islands.

Finally, the number of truly regional projects spanning the hotspot has been disappointingly low. This is due partly to the fact that the hotspot islands are very diverse in terms of biodiversity (unique to each country), culture, language and GDP. Despite their geographic proximity, the islands face different and unique challenges in terms of biodiversity conservation. Also, as demonstrated by the recent PROBOI study released in September 2020 and conducted by Biotope for the AFD, there are very few stakeholders who cover the entire hotspot region, thus the regional expertise as a "one stop shop" has yet to be created.

Excluding the RIT grant, as of June 2020 the portfolio comprised 102 grants (63 large and 38 small and 1 RIT Grant). An additional 5 large grants (including a few by invitation only) are expected to be awarded in the fiscal year 2021. In addition, there is a balance of \$184,877 available under the Small Grant Mechanism which the RIT is planning on awarding in FY21 through Grants by invitation to existing Grantees whose projects faced hardships related to COVID-19. Investing these funds successfully is a key priority for the RIT for FY21.

Per the table below, as of June 2020, 9 small grants and 2 large grants had ended but were not closed. The Small Grants need to urgently either be closed or extended. Ideally, they should have been extended before their end date. The RIT has been working on a long backlog of sorting through these grants and adjusting the status and some progress has been made for closing old grants, however the urgency remains to collect all necessary documentation to close projects that have ended, as well as to gather all relevant information enabling the RIT to extend the grants where applicable. 43% of awarded grants were still active as of June 2020 (if one includes the Ended but not Closed grants). Many grants have closed during this fiscal year, and the balance has tipped during this Fiscal Year, as now there are more closed than active grants, and more grants will follow, indicative of the portfolio starting to slowly wind down.

| Status | Active | | Closed | | Ended but not closed | | |
|------------|--------|-------|--------|-------|----------------------------|-------|---|
| Туре | Large | Small | Large | Small | Large | Small | |
| Quantity | 26 | 5 | 35 | 24 | 2 | | 9 |
| Percentage | 43% | | 57% | | | | |

Given that impact is only reported when grants close, at this time the impact is tangible as reflected by the logframe indicator results. Indeed, during this Fiscal Year, 21 Grants have closed (16 Large Grants and 5 Small Grants).

One caveat is that for many of the projects that started in 2016 through June 2018, baseline civil society tracking tools are not available, therefore, it is hard to measure progress in terms of civil society management capacity. Also, many of the earlier projects did not ask for Gender Tracking Tools, therefore this data will not be reflected in the impact data.

In terms of **strategic direction**, please see the table below for detailed allocation as of June 2020.

| Strategic Directions | Investement Amount | Amount awarded | Large Grants | Small Grants | Over/Underbu dget | % Awarded |
|---|--------------------|----------------|-----------------|-----------------|----------------------|-----------|
| SD1- Empower local communities to protect and manage biodiversity in priority key biodiversity areas | 4,557,900 | 4,415,085 | 26 | 25 | 142,815 | 97% |
| SD2- Enable civil society to mainstream biodiversity and conservation into policy making and business practices. | 3,750,215 | 3,985,969 | 27 | 11 | (235,754) | 106% |
| SD 3- Strengthen civil society capacity at national and regional levels through training, exchanges and regional cooperation. | 2,358,950 | 1,759,148 | 10 | 2 | 599,802 | 75% |
| SD 4- Provide strategic leadership and effective coordination of CEPF investment through a Regional Implementation Team. | 1,611,790 | 1,317,880 | 1 | 0 | 293,910 | 81% |
| TOTAL | 12,278,855 | 11,478,082 | 64 | 38 | 800,773 | 93% |

The spending authority is not expected to change before the end of the current investment phase, however in early September 2020, the CEPF Secretariat asked for a spending authority re-allocation that would increase funds available for SD1 and SD2 and decrease funds available for SD3 and SD 4. Indeed, demand for projects at community level and enabling civil society to mainstream biodiversity has been high, while there was less demand and capacity for regional projects under SD3. Also, the RIT has been able to make cost-savings under SD4 based on their original budget. The approved re-allocation is shown in the table below.

| | | | Proposed Spending | |
|-----------|-----------|---------------|------------------------|------------|
| | Current | Awarded | Authority (based on | |
| Strategic | Spending | Amount (as | awards remaining to be | |
| Direction | Authority | of Dec. 2019) | made) | Difference |

| | 4 5 5 7 000 | 0.007.075 | 5.044.040 | 100 110 |
|-------|-------------|------------|------------|-----------|
| SD 1 | 4,557,900 | 3,627,275 | 5,041,013 | 483,113 |
| SD2 | 3,750,215 | 3,896,005 | 4,145,714 | 395,499 |
| SD3 | 2,358,950 | 1,608,769 | 1,774,248 | (584,702) |
| SD 4 | 1,611,790 | 1,425,000 | 1,317,880 | (293,910) |
| Total | 12,278,855 | 10,557,049 | 12,278,855 | (0) |

In terms of **geographical distribution**, Madagascar represents about 62% of the total in financial terms, with 74 grants and a budget of over 6.6 million. No geographical distribution projection was made at the onset of the funding phase, and while the need may justify the large proportion of funding going to Madagascar, it has at times been challenging for the RIT to manage all these projects and conduct field supervision visits. Also, the consultants covering Comoros, Mauritius and Seychelles were brought on board only in 2018, and it took some time for the RIT to make them operational. As the portfolio is now starting to wind down and no more calls will be issued, the needed level of effort has decreased and hence the Consultant for Mauritius and Seychelles who resigned in April for personal reasons was not replaced at this time.

The balance between **local and international organizations** has evolved in favor of local organizations, which now represent 68% of the total number of grants, and 56% of the budget of the grants. This evolution is a reflection of the efforts of the RIT and CEPF Secretariat to reach out to local organizations. Indeed, the CEPF stipulates that local organizations should represent at least 50% of the portfolio.

3. Performance of CEPF's Investment

3.1 Portfolio-Level Performance Assessment

In terms of portfolio management, the RIT, with the support of the leadership of Tany Meva, is performing well and working hard to complete the backlog of tasks that were not completed properly and/or in a timely way since December 2016.

a. How are we doing as a grant-maker?

In 2018, the CEPF started to conduct anonymous exit surveys as grants across hotspots were closing. To date, there has been a very low response rate from the MADIO Hotspot. At the end of this Fiscal Year, only 4 Grantees have completed the survey. The surveys which are optional, will be presented as a requirement in the close-out letter moving forward, and friendly reminders will be sent as well to encourage feedback via the exit surveys. This information is indeed very helpful for CEPF who strives to further improve its processes for grant making.

The restrictions related to COVID-19 have affected the hotspot in different ways since mid-March 2020. Comoros and Mauritius for example were mostly spared from COVID-19 cases, however their economies and projects suffered tremendously from the closing of the borders and the lack of access to material and human resources (ie: procurement items for projects; experts in tree climbing). Seychelles suffered most acutely from a lack of tourists, and so did all the other islands in the hotspot. Madagascar was most affected by COVID-19, with quite a high number of cases in the capital and in large cities with high density. Illegal logging and poaching increased, as did the number of forest fires according to data from Madagascar National Parks. Despite these challenges, overall Grantees have demonstrated their ability to work around restrictions and problems and support each other. Many meetings and conferences are now conducted virtually, even though this was completely unprecedented. Overall, the precarity that is pervasive in most of the hotspot makes for a resourceful and creative population.

b. How are the grantees reaching their targets?

Based on progress reports submitted by grantees, there is a wide range in terms of capacity and quality of reporting. There is wide disparity within the portfolio in terms of overall performance. However, there is a general tendency to be over-ambitious when setting targets, and in many cases additional extensions are needed to reach at least some of the targets set. There is clearly a need to work more closely with the grantees during proposal development to help set realistic targets, and also to clarify the CEPF procedures and requirements to applicants.

Following the mid-term assessment in December, the RIT has developed a revised supervision mission plan to ensure that all projects are being visited and supervised at least once a year (small and large projects). Unfortunately, COVID-19 travel restrictions have hampered full execution of the plan, however site visits have resumed in early FY21.

c. What are the factors influencing their performances?

There are many factors outside of our control that are influencing grantees' performance, such as local security, natural catastrophes, and most acutely this year, COVID-19 related restrictions. Concerning the factors that CEPF can control, timing of receipt of funding is an issue that is often raised by grantees. Several grantees continue to require no-cost extensions because they had no funds to start the project at the onset of the contract due to delays in releasing the initial advance.

d. Are we achieving our overall targets?

Overall, projects are achieving most of their project targets, and shortfalls are justified and documented. Also, in a few cases where targets fall significantly short, an amendment request (both to the Spending Authority allocation and to two logframe indicators) has been prepared during this Fiscal Year for approval by the CEPF Working Group.

e. Priorities for FY21

In order to address any existing gaps in FY20, the Secretariat and RIT will focus in the coming year on the following action points:

- Closing all Grants that have ended in a timely manner, and generally ensure that ConservationGrants is up to date.
- Data collection (via impact reports from closed grants; and a push for completion of exit results both for small and large grants)
- Award the final grants of the current investment phase to fully obligate the Small Grant Mechanism and Large grants portfolio.
- Strengthen project management capacities (via professional development opportunities for the RIT, and streamlining of administrative and operational processes (Consultant is being hired for this purpose and monitored by the Grant Manager).
- Support beneficiaries in the implementation of projects as needed by implementing the recommendations from site visits and following up on the recommendations with the grantee.

- Monitor grants through regular supervision visits to the extent feasible given COVID-19 restrictions.
- Prepare for the administration of the GCF funding.

4. Collaboration with CEPF's donors and other funders

The CEPF Secretariat works very closely with CEPF's global donors. They meet on a regular basis, including during meetings of the donor council and working group, through which the donor partners are well-informed about CEPF's strategy, progress and overall impact on conservation. During this fiscal year, the CEPF Secretariat has collaborated closely with the Green Climate Fund and submitted a proposal for USD38M to fund Ecosystem based Adaptation projects in Madagascar over 10 years. Just after the close of Fiscal Year 20, the CEPF was informed that the GCF project would be awarded to CEPF via AFD.

5. Conclusion

With only two years left in the investment phase, the second CEPF investment in the MADIO Hotspot has made very good progress. A balanced grant portfolio has been developed, with over 90% of the spending authority already awarded, and progress on track to meet 25 of the 29 indicators in the portfolio logframe. Although many grants (59) have ended already, 43 grants are still active, and only five to eight additional grants are expected to be awarded for the remainder of the investment period. As a result, while tangible impacts are definitely being observed, in terms of biodiversity conserved, human well-being improved, civil society capacity strengthened, and enabling conditions enhanced, there are still many opportunities to create impact and to optimize it via active grantee support.

If the portfolio were not already so advanced, it would have been possible to consider focusing more on Red-Listed species conservation or focusing additional efforts on funding Strategic Direction 3 to create truly regional and sustainable networks. Another lesson learned is that major modifications to the portfolio objectives should be raised and discussed internally and with the Working Group in a timely manner. Regardless of these areas for improvement, the portfolio is on track to meet most of its objectives, and the overall performance has been solid despite much staff turnover at the RIT.

Annex 1: Contracted Grants to June 2020

| Grantee Name | Project Title | Amount. | Start Date | End Date |
|-------------------------------|--|---------|------------|---|
| Birdlife International | Seychelles Magpie-Robin Project | 19,697 | 6/1/2015 | 2/29/2016 |
| International Union for | | | | ••• |
| Conservation of Nature and | | | | |
| Natural Resources (Global | Mobilizing Freshwater Biodiversity | | | |
| Species Programme; | Information for Better Representation | | | |
| Freshwater Biodiversity Unit) | within Protected Areas in Madagascar | 228,085 | 7/1/2015 | 6/30/2018 |
| | Identifying and Monitoring Terrestrial | 220,005 | //1/2015 | 0,00,2010 |
| | Conservation Priorities in the Comoro | | | |
| | Islands, and Building Results into | | | |
| Dahari | Policy and Practice | 259,259 | 7/1/2015 | 8/31/2019 |
| Dallall | | 239,239 | //1/2013 | 8/31/2019 |
| | Fulfilling Madagascar's 'Sydney | | | |
| | Promise' Through a National Process | 177.000 | 7/4/2015 | c /20 /2010 |
| Wildlife Conservation Society | of Marine Protected Area Planning | 177,803 | 7/1/2015 | 6/30/2018 |
| | Madagascar's Protected Areas: A | | | |
| | Bilingual Book and Associated | | | |
| | Database Reviewing their History, | | | |
| Association Vahatra | Biodiversity and Guiding the Future | 182,632 | 10/1/2015 | 3/31/2019 |
| | Towards a Blueprint for Locally- | | | |
| | Managed Marine Conservation in the | | | |
| | Comoros: Building the Knowledge | | | |
| | Base and Capacity for Monitoring and | | | |
| Blue Ventures Conservation | Management | 149,846 | 10/1/2015 | 3/31/2018 |
| | Building a Future for the Amphibians | | | |
| Global Wildlife Conservation | of Madagascar | 152,094 | 11/1/2015 | 6/30/2019 |
| | Developing National Management | | | |
| | Guidance for Madagascar's | | | |
| Wildfowl & Wetlands Trust | Freshwater Wetlands | 62,573 | 11/1/2015 | 1/31/2019 |
| | Strengthening the MIHARI Network to | | | |
| | Support Community Management of | | | |
| | Marine and Coastal Resources in | | | |
| Blue Ventures Conservation | Madagascar | 166,187 | 12/1/2015 | 7/31/2019 |
| | Promoting the Self Sufficiency of | | , _, _0 _0 | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| | Reserves in the Ramena Complex. | | | |
| | Antsiranana, by Conceiving, | | | |
| | Developing, and Testing New Tourism | | | |
| Missouri Botanical Garden | Products | 72 212 | 1/1/2016 | 6/30/2018 |
| Missouri Botanical Garden | Promotion of Private Sector | 73,212 | 1/1/2010 | 0/30/2018 |
| | | | | |
| | Engagement in Ecotourism in | | | |
| | Tsinjoriake Community Managed New | | | |
| | Protected Area, Southwest | 444.045 | 4/4/2045 | 1/20/2015 |
| Arboretum d'Antsokay | Madagascar | 111,040 | 1/1/2016 | 4/30/2019 |
| | Restoring Native Forest at Chamarel: | | | |
| | Ecological Restoration, Species | | | |
| | Reintroduction, and Reconnecting the | | | |
| Ebony Forest Ltd | Public with Nature | 77,707 | 2/1/2016 | 3/31/2019 |

| | Renforcement de la Coordination et | l | | |
|---------------------------------|---|---------|-------------|------------|
| | des Capacités des communautés, des | | | |
| | collectivités et des acteurs du secteur | | | |
| | privé, Co-gestionnaires pour le | | | |
| | Développement Local et de | | | |
| | Conservation Durable des | | | |
| | Ecosystèmes de l'Aire Protégée du | | | |
| Association Fanamby | Menabe Antimena | 153,289 | 3/1/2016 | 2/28/2018 |
| MAURITIAN WILDLIFE | Developing the Vision for | | 0, _, _0 _0 | _,, |
| FOUNDATION | Conservation of Saint Brandon | 13,667 | 3/1/2016 | 8/31/2019 |
| | Feasibility Study to Establish a | 10,007 | 3/1/2010 | 0/31/2013 |
| | Temporal Monitoring of Seychelles, | | | |
| Société d'Etudes | Madagascar and Comoros Common | | | |
| Ornithologiques de La Réunion | Birds | - | 3/1/2016 | 10/31/2016 |
| | Expanding Rodrigues Dry Coastal | | 0,1,2010 | 10/01/2010 |
| | Forest at Plaine Corail in Mauritius to | | | |
| Francois Leguat Ltd | Protect Threatened Biodiversity | 51,021 | 4/1/2016 | 5/31/2019 |
| | Promote Sustainable Fisheries and | 51,021 | 4/1/2010 | 5/51/2015 |
| | Ecotourism with Private Sector to | | | |
| | Reinforce the Management of | | | |
| Conservation International | Ambodivahibe Marine Protected Area, | | | |
| Foundation | Madagascar | 144,389 | 4/1/2016 | 6/30/2019 |
| | ASTIRIA – Programme de Coopération | 144,389 | 4/1/2010 | 0/30/2019 |
| | pour la Conservation de la Flore | | | |
| | Menacée des lles Maurice et | | | |
| Arche aux Plantes | | 161,795 | 4/1/2016 | 9/30/2019 |
| | Rodrigues | 101,795 | 4/1/2010 | 9/50/2019 |
| MADAGASIKARA VOAKAJY | Conservation of Malagasy Baobabs | 14,572 | 4/1/2016 | 1/1/2018 |
| | Conservation of Sakamena Complex: | | | |
| | Green Belt around Beza Mahafaly | | | |
| Madagascar National Parks | Reserve | 14,363 | 4/4/2016 | 5/4/2019 |
| | Conservation of Madagascar Fish | | | |
| | Eagle through Capacity Building and | | | |
| THE PEREGRINE FUND | Partnership Between Site Managers | 17,666 | 4/26/2016 | 4/25/2017 |
| | Insects and People of the Southwest | | | |
| | Indian Ocean: A Network of | | | |
| California Academy of Sciences | Researchers for Insect-Focused | | | |
| Madagascar | Approach to Conservation | 166,818 | 5/1/2016 | 3/31/2020 |
| MARINE CONSERVATION | Protection of KBA Biodiversity in | | | |
| SOCIETY SEYCHELLES | Grand Police Wetland | 14,172 | 5/1/2016 | 4/30/2017 |
| | Integrated Management and | | | |
| | Ecosystem Restoration Program for | | | |
| Island Conservation Society | Silhouette Island, Seychelles | 139,964 | 6/1/2016 | 12/31/2018 |
| | Compilation and Dissemination of | | | |
| | Plant Information for Priority Key | | | |
| Missouri Botanical Garden | Biodiversity Areas in Madagascar | 118,029 | 6/1/2016 | 12/31/2018 |
| | Supporting local communities to | | | |
| | protect biodiversity of Montagne des | | | |
| Service d'Appui à la Gestion de | Français New Protected Area, North | | | |
| l'Environnement | Madagascar | 15,919 | 6/1/2016 | 10/31/2017 |
| | Support to Private Sector to Engage in | | | |
| | the Conservation of Mauritus' | | | |
| Mauritian Wildlife Foundation | Threatened Endemic Birds | 173,734 | 7/1/2016 | 6/30/2019 |
| | | -, | , , | , , |
| | Strengthening Capacity of Local | | | |
| Identi'terre | Communities and Establishing an | 122.057 | 7/1/2010 | 1/21/2020 |
| Identi'terre | Innovative Mechanism for Sustainable | 133,957 | 7/1/2016 | 1/31/2020 |

| | Funding for the Antrema Protected | | | |
|--------------------------------------|--|---------|-----------|-------------|
| | Area in Madagascar | | | |
| | | | | |
| | Strengthening Community | | | |
| | Management of the Indian Ocean's | | | |
| | Largest Locally Managed Marine Area, | | | |
| Blue Ventures Conservation | the Barren Isles | 177,889 | 7/1/2016 | 12/31/2019 |
| | Long-term Fire Management to | , | | |
| Biodiversity Conservation | Protect Beanka Protected Area in | | | |
| Madagascar | Madagascar | 39,904 | 7/1/2016 | 7/31/2019 |
| | Assessing the management transfer | | | |
| | agreement and promote income | | | |
| | generating activities in | | | |
| VOI LOVA Ampanotoamaizina | Ampanotoamaizina | 19,516 | 7/17/2016 | 9/17/2018 |
| | Sustainable Management of Lake | | | |
| | Ihotry Natural Resources, Part of the | | | |
| | Complex Mangoky-Ihotry New | | | |
| Asity Madagascar | Protected Area | 13,948 | 8/4/2016 | 10/31/2017 |
| | Strengthening the System of | | | |
| | Environmental Indicators for | | | |
| | Monitoring the Environment in | | | |
| | Madagascar and Updating the | | | |
| Office National pour | Environmental Dashboard of Menabe | | | |
| l'Environnement | Region | 16,391 | 9/1/2016 | 10/5/2017 |
| | Preserving Fragile Ecosystems through | | | |
| | Community-Based Fire Management | | | |
| | and Education Program in | | | |
| | Ankarafantsika National Park, North- | | | |
| Planet Madagascar | West Madagascar | 139,156 | 10/1/2016 | 4/30/2019 |
| | Support for Local Communities for the | | | |
| | Fight Against Deforestation of the | | | |
| THE PEREGRINE FUND | Tsimembo Forest | 13,951 | 10/1/2016 | 10/1/2017 |
| | Positiver l'Impact sur la Biodiversité | | | |
| | du Développement de la Filière Ylang- | | | |
| Association 2 Mains | Ylang aux Comores | 186,154 | 11/1/2016 | 6/30/2019 |
| | Advancing Environmental | | | |
| | Management Practices and | | | |
| | Threatened Species Recovery through | | | |
| Island Biodiversity & | Partnerships with Private Sector in the | | | |
| Conservation | Seychelles - First Phase | 152,443 | 11/1/2016 | 3/31/2019 |
| | Starting Ecotourism for the Ibity New | 44.000 | 44/4/2046 | 0/25/2017 |
| MISSOURI BOTANICAL GARDEN | Protected Area | 14,680 | 11/1/2016 | 9/25/2017 |
| | Integrated Conservation and | | | |
| | Development as a Sustainable | | | |
| | Valuation of Endemic Fish, | | | |
| Association des Producteurs | Northwestern Fulvio-Lacustrine | 10 427 | 12/1/2010 | F /20 /2010 |
| Privés d'Alevins (APPA) | Wetlands Complex Green Accounts for the Sustainable | 19,427 | 12/1/2016 | 5/30/2018 |
| Institut et Observatoire de | | | | |
| Géophysique d'Antananarivo (IOGA) | Management of Protected Areas and Parks | 16,854 | 12/1/2016 | 11/1/2017 |
| DURRELL WILDLIFE | Support Local Communities for the | 10,004 | 12/1/2016 | 11/1/2017 |
| CONSERVATION TRUST | Conservation of Lake Ravelobe | 15,117 | 12/1/2016 | 11/30/2018 |
| | Enhancing Local Management and | 13,117 | 12/1/2010 | 11/30/2018 |
| | Biodiversity Conservation in | | | |
| | Tsimembo-Manambolomaty | | | |
| The Peregrine Fund | Protected Area | 129,603 | 1/1/2017 | 3/31/2020 |
| mereregninerunu | | 129,003 | 1/1/201/ | 5/ 51/ 2020 |

| | Developing Community-based | | | |
|---|--|---------|--------------------|------------|
| | Conservation in the Ambato-Boeny- | | | |
| The Aspinall Foundation | Maevatanana Forests and Wetlands | 163,955 | 1/1/2017 | 12/31/2020 |
| | Preserve the Fish Species Paretroplus | | | |
| MADAGASIKARA VOAKAJY | Menarambo in Lake Tseny | 14,205 | 1/1/2017 | 12/31/2018 |
| | Testing drone for high resolution, 3-D | | | |
| | mapping of Silhouette Island, | | | |
| TFC International | Seychelles | 16,696 | 1/1/2017 | 8/31/2019 |
| Association du Réseau des | Contribute to the establishment of a | | | |
| Systèmes d'Information (ARSIE) | Madagascar Biodiversity Metadata | 17,998 | 1/1/2017 | 12/31/2019 |
| | Valorize traditional knowledges, | | | |
| Groupe des Spécialistes des | restore heritage species in the | | | |
| Plantes de Madagascar | Vohibola classified forest | 16,722 | 1/1/2017 | 11/30/2018 |
| | Structuration et renforcement de | | | |
| | l'association Fikambanana Bongolava | | | |
| | Maitso pour la gestion efficace de la | | | |
| Fikambanana Bongolava Maitso | nouvelle aire protegee de Bongolava | 200,123 | 3/1/2017 | 3/31/2020 |
| | A Landscape Management Model for | | | |
| | Biodiversity Conservation in the | | | |
| Dahari | Comoros | 214,828 | 4/1/2017 | 12/31/2020 |
| | Filling Knowledge Gaps for Local | | | |
| | Conservation of Marine Flagship | | | |
| Conservation Centrée sur la | Species in three Key Biodiversity | | | |
| Communauté | Areas, North Madagascar | 72,252 | 4/1/2017 | 9/30/2019 |
| Ecosystem Restoration Alliance | Mauritian Fruit Bat (Pteropus Niger) – | | _ / . / | |
| Indian Ocean | A Tool for Forest Regeneration | 243,146 | 7/1/2017 | 8/31/2021 |
| | Strengthening Civil Society | | | |
| | Organizations' Capacity for Improved | | - / / / | 40/04/0040 |
| Tropical Biology Association LTD | Conservation and Sustainability | 221,228 | 7/1/2017 | 12/31/2019 |
| | Developing Indian Ocean Capacity for | | | |
| Durrell Conservation Training | Conservation Through Training and | 220.026 | 7/1/2017 | 10/21/2020 |
| Ltd | Exchange | 239,836 | 7/1/2017 | 10/31/2020 |
| | Renforcer les capacités des jeunes | | | |
| Institut Halieutique et des Sciences Marines | conservationistes marins dans le sud- | 100 711 | 7/1/2017 | 12/21/2010 |
| Sciences Marines | ouest Malagasy Support the Development of a Large | 180,714 | 7/1/2017 | 12/31/2019 |
| | Proposal for CEPF for Fire | | | |
| | Management of Kirindy Mite National | | | |
| Madagascar National Parks | Park, Madagascar | 929 | 7/1/2017 | 8/17/2017 |
| | Preparing a Strategic Document for | 525 | //1/2017 | 0/1//201/ |
| | Sustainable Management of Natural | | | |
| | Resources of Sites Managed by Asity | | | |
| | Madagascar, and Supporting the | | | |
| | Development of a Large Grant | | | |
| Asity Madagascar | Proposal | 9,634 | 7/17/2017 | 7/31/2018 |
| | Network for Management of | | .,, | .,, |
| Association RENIALA | Mangroves in the Indian Ocean Islands | 4,060 | 8/11/2017 | 5/11/2018 |
| | Training Young Professionals on Tools | ., | ·, _,_ ~_ , | |
| | for Identification and Monitoring of | | | |
| | Natural Vegetation in the in a | | | |
| | | | | |
| MISSOURI BOTANICAL GARDEN | Permanent Plot | 18,895 | 10/1/2017 | 6/30/2019 |
| MISSOURI BOTANICAL GARDEN | Permanent Plot | 18,895 | 10/1/2017 | 6/30/2019 |
| MISSOURI BOTANICAL GARDEN | _ | 18,895 | 10/1/2017 | 6/30/2019 |
| MISSOURI BOTANICAL GARDEN | Permanent Plot Strenghten and promote small and | 18,895 | 10/1/2017 | 6/30/2019 |

| | Reinforce fisheries management | | | |
|-------------------------------------|---|---------|-----------|------------|
| | through conservation research and | | | |
| | citizen science in the Levens | | | |
| Time and Tide Foundation | Archipelago, Madagascar | 19,420 | 12/1/2017 | 4/30/2020 |
| Centre of Economics and Ethics | | | | |
| for Environment and | Assessing economic value of marine | | | |
| Development in Madagascar | and coastal ressources in the extreme | | | |
| (C3EDM) | north of Madagascar | 19,991 | 12/6/2017 | 9/6/2020 |
| | Assessing the Status of Madagascar's | | | |
| | Trees for the Effective Conservation of | | | |
| Botanic Gardens Conservation | Key Biodiversity Areas and Protected | | | |
| International | Areas | 196,701 | 1/1/2018 | 12/31/2020 |
| | Integrating Local Communities in | | | |
| | Effective Fire Management in Kirindy | | | |
| Madagascar National Parks | Mitea National Park, Madagascar | 168,156 | 3/1/2018 | 12/31/2019 |
| | Study and Inventory of the | | | |
| | Hydrological Regime for Releasing the | | | |
| | Ecosystem Services Provided by | | | |
| Centre National de Recherches | Biodiversity Dynamics of the Mangoky | | | |
| sur l'Environnement (CNRE) | River | 18,009 | 3/1/2018 | 1/31/2020 |
| | National network on biodiversity data | | | |
| Plant Conservation Action | exchange for improved KBA | | | |
| group | management in Seychelles | 99,990 | 4/1/2018 | 12/31/2020 |
| | Construire le Paysage Harmonieux | | | |
| | d'Ibity avec l'Engagement des | | | |
| Missouri Botanical Garden | Partenaires Multisecteurs | 114,681 | 4/1/2018 | 3/31/2021 |
| MARINE CONSERVATION | Enabling Protected Area Status for | | | |
| SOCIETY SEYCHELLES | Grand Police on Mahe, Seychelles | 74,339 | 4/1/2018 | 7/31/2019 |
| | Promoting the Sustainable | | | |
| Association Vehivavy TAMIA | Management of Natural Resources of | | | |
| Mivoatse - VTM | the Protected Area of Tsinjoriake | 14,756 | 4/3/2018 | 3/3/2020 |
| | Préserver les Espèces menacées de | | | |
| | Manjakatompo Ankaratra, | | | |
| | Madagascar, en Appuyant la Gestion | | | |
| VONDRONA IVON'NY | de l'Ecosystème avec les | | | |
| FAMPANDROSOANA "VIF" | Communautés de Base | 160,602 | 5/1/2018 | 7/31/2020 |
| | Reinforcing Community Organizations | | | |
| | for Sustainable Management and | | | |
| Development & Biodiversity | Conservation of Biodiversity of | | | |
| Conservation Action for | Maevatanana-Ambato-Boeny | | | |
| Madagascar | Wetlands | 133,350 | 6/1/2018 | 12/31/2021 |
| | Strengthen Community-Based Natural | | | |
| | Resource Management in Madagascar | | | |
| | through Health-Environment | | | |
| Blue Ventures Conservation | Partnerships | 178,322 | 7/1/2018 | 6/30/2020 |
| | Multisectoral Mobilization to save | | | |
| FIVE Menabe | Menabe Antimena (3MA) | 109,061 | 7/1/2018 | 12/31/2020 |
| | Build Knowledge of Marine | | | |
| | Biodiversity in Comoros Archipelago, | | | |
| | and Improve Support and Action for | | | |
| Wildlands Conservation Trust | Conservation | 299,902 | 7/1/2018 | 6/30/2021 |
| | Renforcer la Collaboration Entre les | | | |
| Association Naturalistes, | Naturalistes de l'Archipel des Comores | | | |
| Environnement et Patrimoine | : le Premier Atlas des Reptiles et | | | |
| de Mayotte | Amphibiens des Comores | 43,169 | 9/1/2018 | 8/31/2019 |

| | STUDY AND IMPLEMENT THE | | | |
|-----------------------------------|---|---------|-------------|--------------|
| | CONDITIONS OF SUSTAINABLE | | | |
| Association Femmes | REFORESTATION HIGH SHORELINE | | | |
| Entrepreneurs Environnement | BOMBETOKA BAY IN AVICENNIA | | | |
| Mahajanga | MARINA | 17,155 | 1/22/2019 | 10/31/2020 |
| | Revitalizing the 7 local communities in | , | | |
| L' Association des Volontaires | the New Protected Area in Montagne | | | |
| pour la Transmission vers le | des Français for participatory and | | | |
| Développement Durable | transparent management | 9.079 | 1/28/2019 | 2/28/2020 |
| Madagascar Fauna and Flora | Indian House Crow Eradication and | 0,010 | _,, | |
| Group | Invasive Species Surveillance | 149,792 | 2/1/2019 | 1/31/2021 |
| | Train and involve communities in the | 110)/02 | 2, 1, 2010 | 1,01,2021 |
| | new protected area Ambohitr'Atsingy | | | |
| | Montagne des Français in forest | | | |
| L'Arche aux Plantes | restoration actions | 4,901 | 2/1/2019 | 3/31/2020 |
| | Valuing local communities in the | 4,501 | 2/1/2015 | 3/31/2020 |
| | Oronjia protected area through | | | |
| Missouri Botanical Garden | capacity building | 12,402 | 2/1/2019 | 4/30/2020 |
| | Improve and strengthen the | 12,402 | 2/1/2019 | 4/30/2020 |
| | community managment of the key | | | |
| Conservation Centrée sur la | area for complex biodiversity Rigny | | | |
| Conservation Centree sur la | | 17 000 | 2/1/2010 | е /эг /эоэо |
| Communaute | Bay | 17,892 | 2/1/2019 | 8/25/2020 |
| | Strengthen the capacity of the MITIA | | | |
| | base community for efficient | | | |
| | management of the natural resources | 44577 | 2/4/2040 | 2 /20 /2020 |
| MADAGASIKARA VOAKAJY | of the Ampombofofo forest | 14,577 | 2/1/2019 | 2/28/2020 |
| | Preservation of the Angonoka | | | |
| | tortoises through economic and social | | | |
| | development with local communities | | | |
| Madagascar National Parks | in Madagascar | 198,734 | 3/1/2019 | 2/28/2021 |
| | Support communities and authorities | | | |
| | in the sustainable management of | | | |
| | natural resources around the | | | |
| | wetlands of Ambila-Lemaitso, | | | |
| ONG TAOTSARA | Madagascar | 112,612 | 4/1/2019 | 4/30/2021 |
| | MIHARI: Building a Civil Society | | | |
| | Movement to Safeguard Marine | | | |
| Blue Ventures Conservation | Resources in Madagascar. | 199,871 | 7/1/2019 | 6/30/2022 |
| | implement participatory management | | | |
| L'association d'Intervention | and monitoring system of coral reef | | | |
| pour le développement et | health status at 5 pilots sites in | | | |
| l'Environnement | Ngazidja | 18,986 | 7/14/2019 | 1/13/2021 |
| | Increasing community resilience in the | | | |
| | Amoron'i Onilahy Protected Area in | | | |
| | the face of climate change and | | | |
| L'association MIHAVAO | overexploitation of forest resources | 18,599 | 7/14/2019 | 1/13/2021 |
| | Protecting biodiversity through | | | |
| | ecotourism in the village of | | | |
| Babaomby Nature Conservation | Ampombofofo | 11,811 | 7/14/2019 | 10/13/2020 |
| | Contributing to the Survival and | | | |
| | Preservation of Sea Turtles in Rigny | | | |
| SOAMANEVA | Вау | 16,784 | 7/14/2019 | 1/13/2021 |
| | Restoring Forest and Conserving | | | |
| Ebony Forest Ltd | Threatened Birds in Mauritius | 201,238 | 8/1/2019 | 6/30/2022 |
| Solidarité Villageoise Volontaire | Professionalize SVVD as a major | | | |
| au Développement | ecological actor of protected area | - | 8/12/2019 | 10/12/2020 |
| | | I | 5, 12, 2013 | 10/ 12/ 2020 |

| | Amoron'Onilahy, Commune Saint Augustin | | | |
|--------------------------------|--|---------|-----------|------------|
| | Collating and Disseminating Information on Madagascar's | | | |
| Strand Life Sciences Pvt. Ltd. | Terrestrial Protected Areas | 199,150 | 9/1/2019 | 8/31/2021 |
| | Improving Landscape Management | | | -,-,- |
| YOUNG PROGRESS | Using Spatial Tools and Sustainable | | | |
| ASSOCIATION | Agricultural Practices in Madagascar | 193,652 | 10/1/2019 | 3/31/2022 |
| | Increase the Biodiversity of the | | | |
| | Gombrani Islet in Rodrigues via | | | |
| Ter-Mer Rodriguez Association | Enhanced Conservation Practices | 79,350 | 11/1/2019 | 4/30/2021 |
| | Building Local Conservation Capacity | | | |
| Ebony Forest Ltd | in Mauritius | 178,644 | 11/1/2019 | 6/30/2022 |
| | Developing the Wild Silk Sector to | | | |
| | Save Ambatofinandrahana's Tapia | | | |
| Ny Tanintsika | Forest | 190,584 | 12/1/2019 | 6/30/2022 |
| Durrell Wildlife Conservation | Mitigating the Unprecedented Loss of | | | |
| Trust | the Menabe Dry Forest in Madagascar | 199,941 | 1/1/2020 | 6/30/2022 |
| | Strengthen Marine Biodiversity | | | |
| | Conservation from Ambodivahibe to | | | |
| Conservation International | the East-Coast Antsiranana and Rigny | | | |
| Foundation | Bay Complex in Madagascar | 200,000 | 1/1/2020 | 12/31/2021 |
| | Managing Fires and Monitoring | | | |
| | Forests in Ankarafantsika National | | | |
| Planet Madagascar | Park in Madagascar | 187,963 | 4/1/2020 | 3/31/2022 |
| | Build the Resilience of the Ibity NPA | | | |
| | through Forest Restoration, Improved | | | |
| | Agricultural Practices around the | | | |
| | Protected Area, and Drone Monitoring | | | |
| Association TOSIKA | in Madagascar | 195,477 | 4/1/2020 | 6/30/2022 |
| | Providing a Tested Plan to Restore | | | |
| ASSOCIATION TSIMOKA | Oronjia Forest, Madagascar | 90,537 | 4/1/2020 | 6/30/2022 |
| Initiative pour le | | | | |
| Développement, la | | | | |
| Restauration écologique et | Agora of Landscapes and Forests of | | | |
| l'Innovation | Madagascar | 100,000 | 7/1/2020 | 6/30/2022 |